



AFRICA
LEGAL



General Counsel Forum | A Legal Indaba

6th February 2020

CTICC, Cape Town

Risk, Growth and Sustainability | Strategies to turn challenges into benefits as a modern mining GC

Mining in Africa requires companies to understand and navigate complex legal risks and multi-layered legal regimes. From local community rights to global compliance obligations, in-house legal teams and their stakeholders need to keep up with a constantly evolving legal landscape to capitalise on resource opportunities.

New for 2020, the General Counsel Forum is dedicated to discussing the key regional and global legal trends facing mining lawyers working in Africa. 'A Legal Indaba' provides a platform for the mining lawyer community to connect and discuss the growing expectations placed on the mining GC by the board and investors in response to regional trends and global policy reforms.

Featuring speakers and panel sessions, there will also be an opportunity to share ideas about how the mining lawyer community can come together to affect change.

Key themes

Risk | How to build and implement a culture of compliance across multiple organisational levels and departments, including visual compliance programmes, embracing technology to drive more effective risk management and convincing both internal and external stakeholders that risk management is a collective responsibility.

Growth | Reflects on the growing expectations that the board and investors are placing on the mining GC to effectively explain and manage African legal developments and increasing global regulation and sustainability goals.

Sustainability | Looks at the perception of the GC's role in coordinating sustainable mining, including managing local vendor relationships, elevating the GC role beyond risk management into a strategic advisor who shapes a mining company's sustainability priorities, and the legal aspects of an effective environmental, social, and governance (ESG) strategy.

Conference Advisory Board Members Include

Daniel Driscoll, Vice-President Legal & Compliance, Endeavour Mining

Aviona Mabaso, Group Legal Counsel, Bauba Resources

Jacqueline Musiitwa, Chief Advisor, Corporate Relations (Africa and Ventures)
Fiona Edmundson, Deputy Head of Legal: South Africa, Anglo American
Ria Sanz, Executive Vice President - General Counsel, Compliance and Company Secretary, AngloGold Ashanti
Pier Terblanche, General Counsel, Phosphate, Saudi Arabian Mining Company (Ma'aden)
Jasmine Abrahams, Group Manager - Sustainability, Ivanhoe Mines

Attendance: The General Counsel Forum is free of charge for mining GCs based anywhere globally.

AGENDA

0830 - 0900: Delegate registration & refreshments

Delegates are encouraged to arrive promptly for the event, register for their badge and conference materials and kick the day off with refreshments and networking.

0900 - 0910: Opening remarks and welcome from conference chairperson

0910 - 0940: Keynote address

0940 - 1025 Panel Discussion: Risk

- Legal, meet Tech. How can technology empower the legal function to drive efficiency, add value and ensure cross-company engagement with risk management from automation of 'at mine' contracts to data analytics to both deliver value and prove it?
- Getting creative with compliance. Exploring practical solutions to building a culture of compliance through novel training, visual aids and positioning the legal function as trusted advisors who can systematically reduce the business's exposure to compliance risk rather than just control the damage of its manifestations.
- Spreading the load. Looking at ways to ensure a collective approach to risk management and responsibility such as risk mapping, allocation of risk ownership and cross-departmental committees.

Panellists:

Aviona Mabaso, Group Legal Counsel, Bauba Resources

Ria Sanz, Executive Vice President - General Counsel, Compliance and Company Secretary, AngloGold Ashanti



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1025 - 1100: Refreshment break and networking

Coffee in one hand, business card in the other - let's get networking!

1100 - 1145 Panel Discussion: Growth

- IP matters. Discussing the role of the legal function in supporting and driving technology-based innovation in their businesses with a focus on delivering strategic IP advice and management.
- Trusted adviser. How can a General Counsel add maximum value at early-stage M&A and expansion planning in Africa? Our panel will explore how to empower and guide their leadership to make bold steps into new markets whilst balancing risk and reward.
- Reflection on the growing expectations that the board and investors are placing on the mining GC to effectively explain and manage African legal developments and increasing global regulation and sustainability goals.

Panellists:

Jacqueline Musiitwa, Chief Advisor, Corporate Relations (Africa and Ventures)

1150 - 1235 Panel Discussion: Sustainability

- Monopolising on and developing board and investor focus on ESG for business benefit
- Exploring developments in renewable energy driving the sector towards achieving sustainability goals
- Examining the role of the in-house function in managing and streamlining relationships with key suppliers to project your business's sustainability commitments and impact beyond directly controlled operations
- Building a sustainable role within the business. Elevating the GC from a risk manager to proactive strategic advisor for both business and personal sustainability.

Panellists:

Daniel Driscoll, Vice-President Legal & Compliance, Endeavour Mining

Hermien Uys, Head of Legal, Vedanta Zinc International

Jasmine Abrahams, Group Manager - Sustainability, Ivanhoe Mines

Pieter Smit, Group Legal Manager, Ivanhoe Mines

1240-1250 Closing remarks from conference chairperson

1300 - 1430 Networking Reception